

NATIONAL GAMBLING IMPACT STUDY COMMISSION

COMMISSION MEMBERS

Kay C. James, *Chair*

Kay Coles James was appointed in May 1997 as the chair of the National Gambling Impact Study Commission by then-House Speaker Newt Gingrich and Senate Majority Leader Trent Lott. She has been active in the development, implementation, and analysis of American public policy for the past 12 years in senior positions in the public and private sectors.

In June 1999, Mrs. James will conclude her tenure as dean of the school of government of Regent University, a private, graduate-level institution in Virginia Beach, where she also serves as professor of government. She previously served as secretary of health and human resources for the Commonwealth of Virginia, a position to which she was appointed by Governor George Allen in January 1994. As secretary, Mrs. James had responsibility for 14 state agencies and 17,000 employees, which had a combined biennial budget of \$8.4 billion. Her priorities included developing and implementing Virginia's welfare reform initiative and administering the Commonwealth's vast health care agencies and services for the elderly, disabled, and mentally ill. In addition, she conducted the broadest downsizing initiative in state government, reducing staffing levels by more than 10 percent.

Before being appointed to that post, Mrs. James was senior vice president of the Family Research Council, a Washington-based policy organization. Prior to that appointment, she served under President Bush as associate director for the White House Office of National Drug Control Policy. Mrs. James also served President Bush as assistant secretary for public affairs at the U.S. Department of Health and Human Services. Mrs. James was appointed by President Reagan and reappointed by President Bush as commissioner on the National Commission on Children. In addition, Mrs. James was appointed

in 1988 to the White House Task Force on the Black Family.

In the private sector, Mrs. James has served as executive vice president and chief operating officer with the One to One Partnership, a national umbrella organization for mentoring programs; as director of public affairs for the National Right to Life Committee; as personnel director for Circuit City Stores, Inc.; and, as director of community education and development for Housing Opportunities Made Equal in Richmond.

Mrs. James is actively involved in community service and has served as a member of the Fairfax County School Board and as a board member for Urban Alternatives, Fellowship of Christian Athletes, Young Life, the Center for Jewish and Christian Values, and the Virginia State Board of Education. In addition, she currently serves on the boards of directors of PhyCor, Inc., a physician management company in Nashville; Focus on the Family; and the Coalition of Christian Colleges and Universities.

Mrs. James has published two works: an autobiography, *Never Forget* (1993) and, most recently, *Transforming America: From the Inside Out* (1995). She is a graduate of Hampton University and has also received numerous honorary degrees and awards, including the William Wilberforce Award from Prison Fellowship and the Publius Institute Award for Public Policy at the University of Virginia.

Mrs. James is married to Charles James, Sr., and they have three children.

William A. Bible

William Bible graduated from Stanford University in 1967 with a B.A. in history and political science, which he followed with an M.B.A. in 1971 from the University of Nevada (Reno). Mr. Bible's studies emphasized capital budgeting, resource allocation, portfolio management, and general financial management.

Mr. Bible served the State of Nevada as the chief assistant budget administrator from 1971 to 1973 and as the deputy budget administrator from 1973 to 1977. In these positions, he developed and monitored all state agencies' budgets, supervised the state's accounts payable process, and conducted management studies aimed at streamlining government operations.

From 1977 to 1983, Mr. Bible served first as the assembly fiscal analyst and then as the director of the division of fiscal analysis of the Legislative Counsel Bureau. In these capacities, Mr. Bible supervised a division with the primary responsibility of providing the legislature with an independent analysis of budgetary and fiscal matters.

In 1983, Mr. Bible was appointed by former governor Richard Bryans as the director of the state's Administration Department, where he administered the several related divisions and programs related to this department. In this capacity, Mr. Bible prepared and presented a \$2.5 billion biennial budget for more than 12,000 state employees and programs, projected revenues and receipts, and developed a general economic forecast for the public sector as well as analyzed federal budget policies on state and local budgets.

In 1988 Mr. Bible was appointed by acting governor Robert Miller as the chairman of the State Gaming Control Board. In that position, Mr. Bible was responsible for the direction and administration of the board and its staff, for administering an \$18 million budget, and for ensuring compliance with gaming statutes and regulations by some 2,300 licensees throughout the State of Nevada. Mr. Bible was reappointed twice by Governor Robert Miller to serve as

chairman, where he worked until his retirement in October 1998.

Mr. Bible currently serves as a member of the Nevada Ethics Commission.

James C. Dobson, Ph.D.

James C. Dobson, Ph.D., is founder and president of Focus on the Family, a nonprofit organization that produces his internationally syndicated radio programs, which are heard on more than 29,000 radio facilities in North America and in seven languages in approximately 1,300 facilities in more than 70 other countries.

For 14 years, Dr. Dobson was an associate clinical professor of pediatrics at the University of Southern California School of Medicine, and he served for 17 years on the attending staff of Children's Hospital of Los Angeles in the division of child development and medical genetics. In 1967, he earned his Ph.D. in child development from the University of Southern California; in addition, he holds many honorary doctorates in humane letters and literature. He is a clinical member of the American Association for Marriage and Family Therapy and is a licensed psychologist in California.

Dr. Dobson was honored as "The Children's Friend" (1987) by CHILDHELP USA, an organization devoted to the prevention of child abuse. He has been honored with the Alumni Merit Award from the University of Southern California General Alumni Association (1989); the "Philip Award" from the United Methodist Church (1994); the 1996 Man of the Year Award from the American Association of Pro Life Obstetricians and Gynecologists; and the 1977 International Human Life Award from Human Life International. In October 1987 Dr. Dobson received the Marian Pfister Anshultz Award in recognition of his contribution to the American family.

Dr. Dobson served on the task force that summarized the White House conferences on the family and received a special commendation from President Jimmy Carter in 1980. He was appointed by President Ronald Reagan to the

National Advisory Commission to the Office of Juvenile Justice and Delinquency Prevention (1982-84); served as co-chairman of the Citizens Advisory Panel for Tax Reform, in consultation with President Reagan; and served as a member and chairman of the United States Army's Family Initiative (1986-88). He also was appointed to Attorney General Edwin Meese's Commission on Pornography (1985-86), the Attorney General's Advisory Board on Missing and Exploited Children, and to Secretary Otis Bowen's Panel on Teen Pregnancy Prevention within the Department of Health and Human Services. In 1994, he was appointed by Senator Robert Dole to the Commission on Child and Family Welfare.

Dr. Dobson is married, is the father of two grown children, and resides in Colorado.

J. Terrence Lanni

J. Terrence Lanni is chairman of the board and chief executive officer of MGM Grand, Inc., an entertainment, hotel, and gaming company headquartered in Las Vegas, Nevada. He joined MGM Grand on June 1, 1995. Mr. Lanni previously was a senior executive in the Caesars World, Inc., organization for 18 years, serving as president and chief operating officer of that company from April 1981 to February 1995. Additionally, he was a member of the Caesars World board of directors during that 14-year period. Mr. Lanni originally joined Caesars World in January 1977 as treasurer and chief financial officer, was named senior vice president in April 1978, and was elected executive vice president in December 1979.

Before joining Caesars, Mr. Lanni was treasurer of Republic Corporation, a New York Stock Exchange-listed conglomerate based in California. He graduated from the University of Southern California with a B.A. in speech and general management and an M.B.A. (1967) in finance. In 1992, Mr. Lanni received the "Alumni of the Year Award" from USC's School of Business Administration.

Mr. Lanni is a member of the board of directors of the Santa Anita Companies, a NYSE-listed company; chairman of the board of

trustees of Loyola Marymount University in Los Angeles; a member of the board of visitors of the University of Southern California School of Business Administration; a director of the American Gaming Association; a member of the board of trustees of the University of Nevada Las Vegas; and a member of the board of trustees of the Ronald Reagan Presidential Foundation.

Richard C. Leone

Richard C. Leone is president of The Century Foundation (formerly The Twentieth Century Fund), a nonprofit public policy research institution engaged in research and publication projects on U.S. foreign policy, economic issues, media studies, and domestic affairs.

From 1990 to 1994, he served as commissioner and chairman of the Port Authority of New York and New Jersey. The Port Authority operates the Hudson River crossings, the major airports in the region, the World Trade Center, and port and other facilities.

During the 1980s, Mr. Leone was president of the New York Mercantile Exchange and subsequently a managing director at Dillon Read & Co., Inc., an investment banking firm. He served as the state treasurer (chief budget and financial officer) of New Jersey and in other government posts, including executive director of a White House task force on cities.

Mr. Leone is a member of the National Gambling Impact Study Commission and the National Commission to Study Capital Budgeting. His analytical and opinion pieces on public policy topics have appeared in *The New York Times*, *The Washington Post*, *The Los Angeles Times*, *Foreign Affairs*, *The Nation*, and other publications.

Mr. Leone earned his Ph.D. at Princeton University and was a member of the faculty there before and after his government service.

Robert W. Loescher

Born July 5, 1947, at Juneau, Alaska, Mr. Loescher is a shareholder of Sealaska Corporation and Goldbelt, Incorporated. He is a member of the Tlingit (Eagle) Tribe, Chookandei

Clan of Glacier Bay and Hoonah, Alaska; an Assemblyman of the Central Council of the Tlingit/Haida Indians of Alaska, a federally recognized tribal government; and a member of Juneau ANB Camp No.2. Mr. Loescher is a graduate of Juneau-Douglas High School (1965) and of Fort Lewis College, Durango, Colorado (B.A., 1969).

Mr. Loescher was formerly employed with Alaska Legal Services and the Tlingit Haida Central Council-Office of Development Planning. He was executive director of the Tlingit and Haida Regional Housing Authority, the Tlingit and Haida Regional Electrical Authority and the Tlingit and Haida Housing Development Corporation. Presently, he serves as president and CEO of Sealaska Corporation, having been with the company 19 years.

Mr. Loescher's other professional and community affiliations include the Society of American Foresters; the Alaska Forest Association and the Alaska Miners Association; the Resource Development Council; the Governor's Southeast Timber Task Force and the Governor's Task Force on Market Alaska; the Alaska Long Range Financial Planning Commission; and the Alaska Energy Authority. He is registered with APOC as a lobbyist and is a member of the Southeast Alaska Native Subsistence Commission. He formerly was a member of the City Council and the first Assembly of the City and Borough of Juneau.

Mr. Loescher has a wife, Helen; children Robert, Christy, and Cory; and grandchildren Michael, Dylan, and Donovan. He enjoys commercial handtrolling and has traveled extensively throughout the world.

Leo T. McCarthy

Leo McCarthy retired permanently from elective office in 1994 after 12 years as lieutenant governor of California. His primary responsibility was to help businesses start and grow through his role as chair of the California Commission for Economic Development. One major area of focus for McCarthy was and remains international trade and investment, particularly involving Pacific Rim markets.

McCarthy served on the World Trade Commission, the University of California Board of Regents, and the California State University Board of Trustees. For 6 years as California State assembly speaker during the late 1970s, McCarthy was one of the primary formulators of state policy in education, health, infrastructure, environment, and other significant areas.

Leo McCarthy was born in Auckland, New Zealand, and immigrated with his parents to California when he was 3 years old. He married Jacqueline Burke on December 17, 1955. They have four grown children: Sharon, a fifth-grade teacher; Conna, an attorney; Adam, an import-export businessman; and Niall, an attorney.

McCarthy is admitted to the practice of law in the federal and state courts of California. In January 1995, he became president of The Daniel Group, a partnership engaged in international trade and other business enterprises.

In 1994, McCarthy joined the Board of Linear Technology Corporation, an analog integrated circuit manufacturer headquartered in Silicon Valley. Linear did about \$460 million in worldwide sales in 1998. He also serves on the boards of two mutual funds: the Parnassus Fund, a 10-year-old socially responsible fund with a \$360 million investment portfolio in domestic stocks and bonds, and Forward Funds, Inc., a new mutual fund with a \$230 million investment portfolio in domestic and foreign equities and bonds.

In addition, McCarthy serves on the board of Open Data Systems, a privately held company that designs software to facilitate the accurate recording and faster processing of building permits and related development documents by local and state governments.

Paul Harold Moore, M.D.

A native of rural Winston County, Mississippi, Paul H. Moore has resided in Pascagoula, Mississippi, since 1963 where he has served as founder and President of Singing River Radiology Group. A 1959 graduate of The University of Mississippi School of Medicine, Dr. Moore is married to the former Jean Mauldin of Waynesboro. They have two children, Hal

and Bill, and six grandchildren – all of Pascagoula.

In addition to his long tenure as Medical Director of the Department of Radiology, Dr. Moore has been active in numerous professional organizations, including the American Medical Association, the Mississippi State Medical Association (past-president), the American College of Radiology (Fellow and Counselor), the Mississippi Radiological Society (past-president), and the Southern Radiological Society (past-president). He is a Diplomat of the American Board of Radiology.

Dr. Moore's involvement with the University of Mississippi (UM) has been extensive, including tenures as president of numerous alumni groups, such as the UM General Alumni Association, the UM Medical Alumni Chapter, and the UM Foundation, as well as Chairman of the Alumni Hall of Fame committee. Dr. Moore has also served as a member of the University's Athletic Committee, the Loyalty Foundation Board of Governors, on the School of Medicine's Dean's Selection and Dean's Advisory Committees, and on the Advisory Committee appointed by the Mississippi Board of Higher Learning to assist in the selection of the Chancellor of the University. In 1996, Dr. Moore was named to the University of Mississippi Alumni Hall of Fame.

Locally, Dr. Moore serves on the Board of Directors for Merchants & Marine Bank. He is past-president of the Rotary Club and the Jackson County Cancer Society, and has been active with the Jackson County Area Chamber of Commerce, as well as the United Way of Jackson County. He is past-president of the U.S. Navy League. Over the years, Dr. Moore's involvement with the First Presbyterian Church of Pascagoula has been active and varied. He has served as deacon, elder, and trustee, in addition to teaching Sunday School and chairing many committees, including two capital building campaigns.

Dr. Moore enjoys traveling, yard work, farming, and following local, state, and national politics.

He is currently trying to "re-learn" golf after a 25-year hiatus. Dr. and Mrs. Moore particularly enjoy watching their six grandchildren develop, a pastime made easy by the fact that they all live within walking distance of their grandparents' home.

John W. Wilhelm

John W. Wilhelm is the general president of the Hotel Employees and Restaurant Employees (HERE) International Union. He was elected to this position effective August 1, 1998. Before his election as President, he had served HERE in the position of general secretary-treasurer since 1996. He has been employed by that union or its local unions since December 1969. HERE represents 75,000 casino employees, more than any other union.

For the past 10 years, Wilhelm has been the chief negotiator for the union's 45,000-member local in Las Vegas. Most of the union's Nevada and New Jersey members are employees of casinos and hotels.

In 1967 Wilhelm graduated from Yale College with high honors and as a member of Phi Beta Kappa. After graduating from Yale, Wilhelm was actively involved with HERE's local unions in Connecticut, serving as a business manager, trustee, organizing coordinator, and chief negotiator.

In 1982, Wilhelm was named the international vice president of HERE, a position he held for the next 14 years. He has served as trustee of HERE's welfare/pension funds and of the Southern Nevada Culinary and Bartenders Pension Fund.

Among his assignments with HERE, Wilhelm has served as chief negotiator for HERE's citywide hotel contracts in different locales, including Boston (1982 and 1985), San Francisco (1986), Los Angeles (1988 and 1992), Las Vegas (1989, 1994, and 1997), and Yale University (1982, 1984, and 1987), along with numerous smaller contracts.

Wilhelm has been married to Elizabeth B. Gilbertson since 1969. They are the parents of two sons.

